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ACTION EUR-25

INFO OCT-01 ISO-00 CIAE-00 PM-07 INR-10 L-03 ACDA-19

NSAE-00 PA-04 RSC-01 PRS-01 SP-03 USIA-15 TRSE-00

SAJ-01 SS-20 NSC-07 DRC-01 /118 W

----- 074076

R 281720Z JUN 74

FM USMISSION NATO

TO SECSTATE WASHDC 6520

SECDEF WASHDC

INFO USCINCEUR

USNMR SHAPE

USLOSACLANT

CINCLANT

C O N F I D E N T I A L USNATO 3617

E.O. 11652: GDS 12-31-80

TAGS: MCAF, NATO

SUBJECT: DRC MEETING JUNE 25, 1974

REF: A. DRC/DS(74)19; B. STATE 074993

BEGIN SUMMARY: DURING MEETING JUNE 25, DRC ACCEPTED FRG-PROPOSED VISIT TO GERMANY (REF A), HELD PRELIMINARY DISCUSSIONS ON WORK PROGRAM ARISING FROM DPC MINISTERIAL (SEE SEPTTEL), AND AGREED TO TENTATIVE PROGRAM FOR 1975 NATO DEFENSE PLANNING WORKSHOP. ACTION REQUESTED. WASHINGTON VIEWS ON ACCEPTABILITY OF OBERAMMERGAU AS LOCATION FOR 1975 NATO DEFENSE PLANNING WORKSHOP, ON SUBSTITUTING RATIONALIZATION FOR MILITARY BALANCE AS PROGRAM B DISCUSSION TOPIC, AND ON FUTURE WORK PROGRAM FOR EWG AND DRC. END SUMMARY.

1. DURING JUNE 25 DRC MEETING, ACTING CHAIRMAN BRABAND OUTLINED POSSIBLE ITINERARY FOR DRC VISIT TO GERMANY AS FOLLOWS:

16 SEPT: BRIEFINGS AT AFCEM (WITH CENTAG AND NORTHAG INPUTS) ON ANTI-ARMOR.

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17 SEPT: ANTI-ARMOR/ARMOR WEAPONS DISPLAY AT MUNSTERLAGER.

18 SEPT: VISIT TO WEST BERLIN.

UK, CANADIAN, AND SHAPE REPS SUPPORTED VISIT BUT RECOMMENDED SCOPE OF BRIEFINGS/DEMONSTRATIONS NOT BE LIMITED TO ANTI-ARMOR. DRC ACCEPTED FRG PROPOSAL FOR TRIP, NOTED WITH APPRECIATION THAT FRG WOULD PROVIDE TRANSPORTATION, AND RECOMMENDED PLANNING CONTINUE IN ACCORDANCE WITH ABOVE SCHEDULE.

2. BRABAND EMPHASIZED PRELIMINARY NATURE OF DRC DISCUSSION ON FUTURE WORK PROGRAM; REMINDED REPS OF FORTHCOMING DRC ROLE IN FALL REVIEW; CITED SECDEF SCHLESINGER'S CALL FOR MORE EFFECTIVE MINISTERIAL GUIDANCE AND RECOMMENDED WORK BEGIN ON TOPICS FOR COVERAGE IN THIS GUIDANCE; AND SUGGESTED THAT DRC CONSIDER OVERALL FORCE PLANNING PROCEDURES. SHAPE REP SAID NMA'S HAD ALREADY STARTED DRAFTING STAGE OF FORCE PROPOSAL CYCLE AND EMPHASIZED IMPORTANCE OF MINISTERS FURNISHING GUIDANCE, IF SUBSTANTIALLY REVISED, EARLY ENOUGH TO ALLOW NMA COMPLETION OF THESE FORCE PROPOSALS BY OCTOBER, 1975. BRABAND EXPRESSED HOPE THAT DPC MINISTERS WOULD IDENTIFY/APPROVE KEY ELEMENTS OF REVISED MINISTERIAL GUIDANCE DURING NEXT MINISTERIAL, THEREBY PRECLUDING MAJOR SURPRISES WHEN FINAL MINISTERIAL GUIDANCE APPROVED IN SPRING. CANADIAN REP RAISED POSSIBILITY OF DPC MINISTERS APPROVING MINISTERIAL GUIDANCE IN TOTO DURING DECEMBER MEETING.

3. REFERENCE TO PARA 2 A OF DRC/N(74)12 (SEPTEL), UK REP SAID THAT LONDON DID NOT FAVOR DUTCH PROPOSAL FOR FUNDAMENTAL RE-APPRAISAL OF NATO'S DEFENSE POSTURE IN THE 1980'S AND THAT LONDON BELIEVED ONGOING ACTIVITIES IN NATO (SUCH AS SPECIALIZATION STUDY, CONVENTIONAL BALANCE STUDY, AND AD-70 PROGRAM) WOULD PRODUCE OPTIMAL WAYS AND MEANS FOR IMPLEMENTING THE AGREED STRATEGY. FRG REP AND MC REP SUPPORTED UK REP'S STATEMENT AND SUGGESTED THAT PLANNING BEYOND 1980 WAS BASED ON GUESSWORK. NETHERLANDS REP SAID THAT DUTCH STUDY REQUEST REFERRED ONLY TO IMPLEMENTATION OF AGREED MC 14/3 STRATEGY; THAT DECISIONS ON SUCH THINGS AS PROCUREMENT DURING THE 1980'S SHOULD BE CONSIDERED NOW; AND THAT DUTCH STUDY REQUEST WAS ESSENTIALLY THE SAME AS SECDEF SCHLESINGER'S. MC REP DISPUTED LAST POINT, SAYING SECDEF'S PROPOSED STUDY RELATED TO EXISTING CONFIDENTIAL

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FORCES IN CENTRAL REGION WHILE NETHERLANDS' PROPOSAL CONCERNED ALL ALLIANCE FORCES IN THE 1980'S. ITALIAN REP, SUPPORTED BY TURKISH AND UK REPS, REQUESTED SPECIFIC TERMS OF REFERENCE FROM NETHERLANDS FOR THE PROPOSED STUDY. CANADIAN REP RECOMMENDED EXPANDED MINISTERIAL GUIDANCE AS MOST APPROPRIATE VEHICLE FOR NETHERLANDS STUDY REQUEST. BRABAND ENDORSED CANADIAN REP'S PROPOSAL AND NETHERLANDS REP SAID HE WOULD SO INFORM HIS AUTHORITIES.

4. DRC WILL MEET JULY 2 FOR DETAILED DISCUSSION OF ITS FUTURE WORK PROGRAM. ACTION REQUESTED: WASHINGTON'S VIEWS ON FUTURE WORK.

5. BRABAND ASKED ALL REPS TO REMIND THEIR NATIONAL AUTHORITIES OF THE NECESSITY TO SUBMIT DPC RESPONSES BY JULY 31 AND SAID IS AND NMA PERSONNEL PLANNED TO LEAVE SEPTEMBER 22 FOR TRI-LATERALS IN US AND CANADA. NETHERLANDS REP SAID HE DOUBTED DUTCH DPQ RESPONSE COULD BE COMPLETED BEFORE END OF SEPTEMBER.

6. SUBJECT TO POSSIBLE ADDITION OF UK-RECOMMENDED TOPIC ON EQUIPMENT PROCUREMENT PLANNING FOR PROGRAM A, DRC ACCEPTED FOLLOWING TENTATIVE PROGRAM OUTLINE FOR 1975 NATO DEFENSE PLANNING WORKSHOP:

A. PROGRAM A - DEFENSE MANAGEMENT

A. SURVEY OF THE SITUATION OF PLANNING, PROGRAMMING AND BUDGETING SYSTEMS IN NATO COUNTRIES.

B. INVOLVEMENT OF LOWER LEVELS OF MANAGEMENT IN RESOURCE MANAGEMENT SYSTEMS - NEED FOR TECHNIQUES, ETC.

C. DEGREE OF ACCOUNTABILITY NEEDED IN SUPPORT OF PPBS SYSTEMS IN COUNTRIES.

D. APPLICATIONS OF PROGRAM AND PERFORMANCE MEASUREMENT IN THE PPBS PROCESS.

E. APPLICATIONS OF ECONOMIC ANALYSIS IN THE PPBS PROCESS.

F. EDUCATIONAL PROGRAMS.

B. PROGRAM B - DEFENSE POLICY

A. FUNDAMENTAL PROBLEMS OF NATO DEFENSE PHILOSOPHY HAVING PARTICULAR BEARING ON CURRENT MINISTERIAL GUIDANCE ON FORCE PLANNING
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TO THE NATO MILITARY AUTHORITIES.

B. CONFLICTING VIEWS ON THE "MILITARY BALANCE" AND THE MOST RATIONAL ALLIANCE DEFENSE POSTURE IN THE LIGHT OF THE MILITARY BALANCE.

COMMENT: MISSION ACKNOWLEDGES THAT WASHINGTON PROPOSED MILITARY BALANCE TOPIC FOR PROGRAM B ABOVE. HOWEVER, IN VIEW OF ONGOING CONVENTIONAL BALANCE STUDY BY MC SPECIAL STUDIES GROUP AND RECENT DPC MINISTERIAL EMPHASIS UPON RATIONALIZATION, MISSION SUGGESTS THAT RATIONALIZATION MAY BE MORE APPROPRIATE TOPIC FOR PROGRAM B THAN MILITARY BALANCE. DISCUSSIONS MIGHT DEVELOP NEW IDEAS FOR TRADE-OFFS INVOLVING ECONOMIES OF SCALE AND COULD HELP TO ACHIEVE A MULTINATIONAL ATTITUDE TOWARD MORE RATIONAL STRUCTURING OF FORCES AND COOPERATIVE ARRANGEMENTS. END COMMENT.
ACTION REQUESTED: WASHINGTON VIEWS. BRABAND SAID IS HAD EXAMINED ROME AS A SITE FOR THE WORKSHOP, BUT THAT NATO DEFENSE COLLEGE FACILITIES WERE NOT AVAILABLE AT DESIRED TIMES. BRABAND SAID COMMANDANT OF WEAPONS TRAINING CENTER, OBERAMMERGAU,, HAD AGREED TO WORKSHOP USE OF HIS FACILITIES FOR CLASSIFIED PORTIONS OF PROGRAM. SUBJECT TO US CONFIRMATION, DRC AGREED TO HOLD 1975 NATO DEFENSE PLANNING WORKSHOP AT OBERAMMERGAU DURING LATE JANUARY/EARLY FEBRUARY. IS REP SAID HE WOULD SEEK WASHINGTON VIEWS AND INFORM IS.

COMMENT: IN LIGHT OF ABOVE FACTORS AND SUPPORT FOR
OBERAMMERGAU BY ALL OTHER DRC MEMBERS, MISSION RECOMMENDS
WASHINGTON ACCEPT OBERAMMERGAU. END COMMENT. RUMSFELD

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Message Attributes

Automatic Decaptioning: X
Capture Date: 11 JUN 1999
Channel Indicators: n/a
Current Classification: UNCLASSIFIED
Concepts: n/a
Control Number: n/a
Copy: SINGLE
Draft Date: 28 JUN 1974
Decaption Date: 01 JAN 1960
Decaption Note:
Disposition Action: RELEASED
Disposition Approved on Date:
Disposition Authority: garlanwa
Disposition Case Number: n/a
Disposition Comment: 25 YEAR REVIEW
Disposition Date: 28 MAY 2004
Disposition Event:
Disposition History: n/a
Disposition Reason:
Disposition Remarks:
Document Number: 1974ATO03617
Document Source: ADS
Document Unique ID: 00
Drafter: n/a
Enclosure: n/a
Executive Order: 11652 GDS 12-31-80
Errors: n/a
Film Number: n/a
From: NATO
Handling Restrictions: n/a
Image Path:
ISecure: 1
Legacy Key: link1974/newtext/t19740687/abbryvwd.tel
Line Count: 168
Locator: TEXT ON-LINE
Office: n/a
Original Classification: CONFIDENTIAL
Original Handling Restrictions: n/a
Original Previous Classification: n/a
Original Previous Handling Restrictions: n/a
Page Count: 4
Previous Channel Indicators:
Previous Classification: CONFIDENTIAL
Previous Handling Restrictions: n/a
Reference: A. DRC/DS(74)19; B. STATE 074993
Review Action: RELEASED, APPROVED
Review Authority: garlanwa
Review Comment: n/a
Review Content Flags:
Review Date: 10 APR 2002
Review Event:
Review Exemptions: n/a
Review History: RELEASED <10 APR 2002 by kellew0>; APPROVED <13-Sep-2002 by garlanwa>
Review Markings:

Declassified/Released
US Department of State
EO Systematic Review
30 JUN 2005

Review Media Identifier:
Review Referrals: n/a
Review Release Date: n/a
Review Release Event: n/a
Review Transfer Date:
Review Withdrawn Fields: n/a
Secure: OPEN
Status: NATIVE
Subject: DRC MEETING JUNE 25, 1974
TAGS: MCAP, NATO
To: STATE
SECDEF INFO USCINCEUR
USNMR SHAPE
USLOSACLANT
CINCLANT
Type: TE
Markings: Declassified/Released US Department of State EO Systematic Review 30 JUN 2005

